



# Risk Management

**Brendan Downes**

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# Agenda

- Brief / Objective
- Approach
- Areas of Focus and planned activities
- Visualisation

# Work plan Overview

- Audit committee have requested:
  - Regular reporting of strategic risk log
  - An update of our risk management strategy & the forward plan regarding frequency of review
- Officers work plan
  - Update on corporate risks to our Auditors
  - Review the overall risk management approach within SSDC
- Objectives of the work plan are:
  - Ensuring risk management approach supports SSDC organisational objectives
  - Enabling a fully integrated, consistent and transparent approach to risk
  - Developing a proactive and engaged risk culture
  - Delivery of a functional, easy to use risk register
  - Improvement to visualisation and communication of risk

# Approach

- Under our current insurance arrangements, SSDC have access to £5k of risk consultancy
  - We plan to use this capacity to help prepare and run workshops within areas of practice across SSDC
- We will develop operational risk champions to
  - provide guidance to risk owners
  - Promote standardisation of classification of risk across SSDC through peer review and challenge

# Areas of Focus and planned activities

1. Ensuring risk management approach supports SSDC organisational objectives

Develop a more simplified framework (register and policy) to enable a consistent, integrated and consequential approach to risk management across SSDC, focussing attention and management at the appropriate levels

2. Enabling a proactive and engaged risk culture

Understand good practice in the identification, evaluation and proportional control of risks to ensure that they are understood and managed appropriately

Implement operational risk champions to collectively “standardise” risks, support risk owners in categorisation and scoring, and challenge each other on efficacy of controls

# Areas of Focus and planned activities

3. Enable a fully integrated, consistent and transparent approach to risk

Embed a clear framework of Monitoring and Review of Risk Management Activities

Ensure all associated SSDC risk registers and risk matrices (Project reports, Executive reports etc) align in their structure, scoring methodology and principles of operation

4. Delivery of a functional, easy to use risk register

Review all existing risks and reassign if appropriate

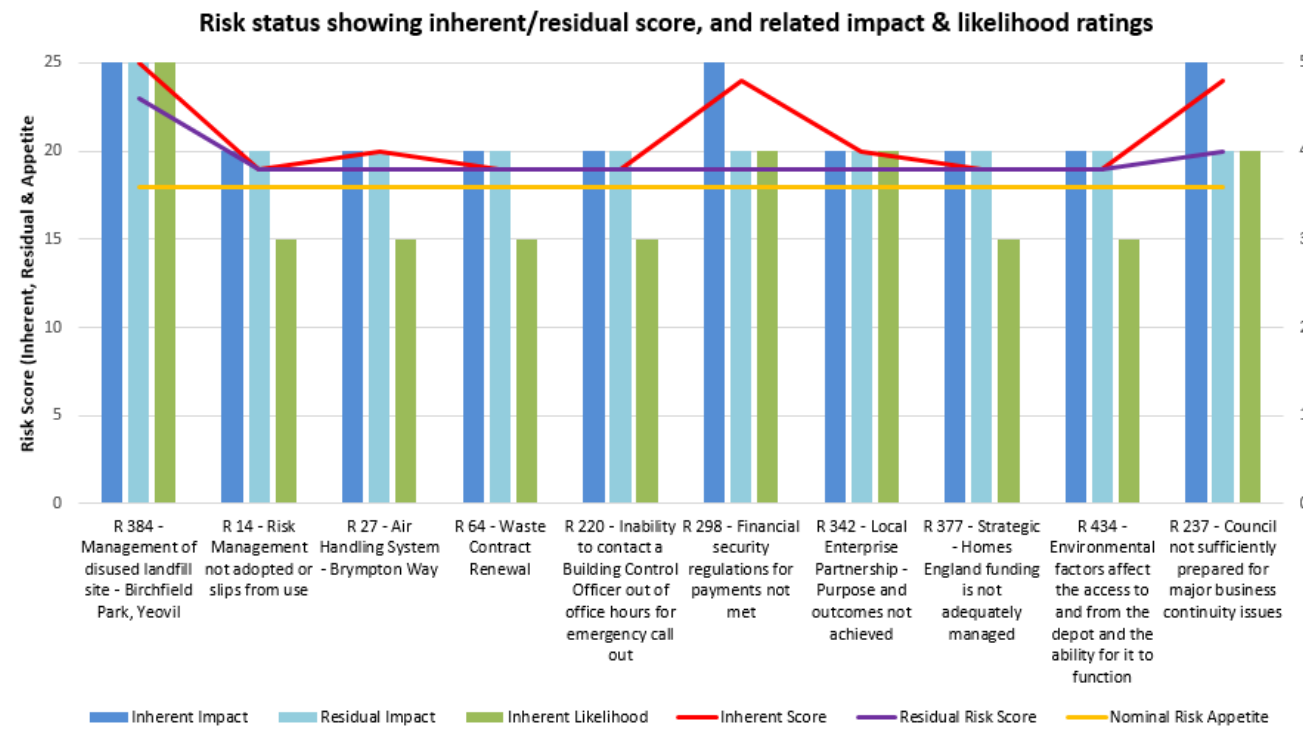
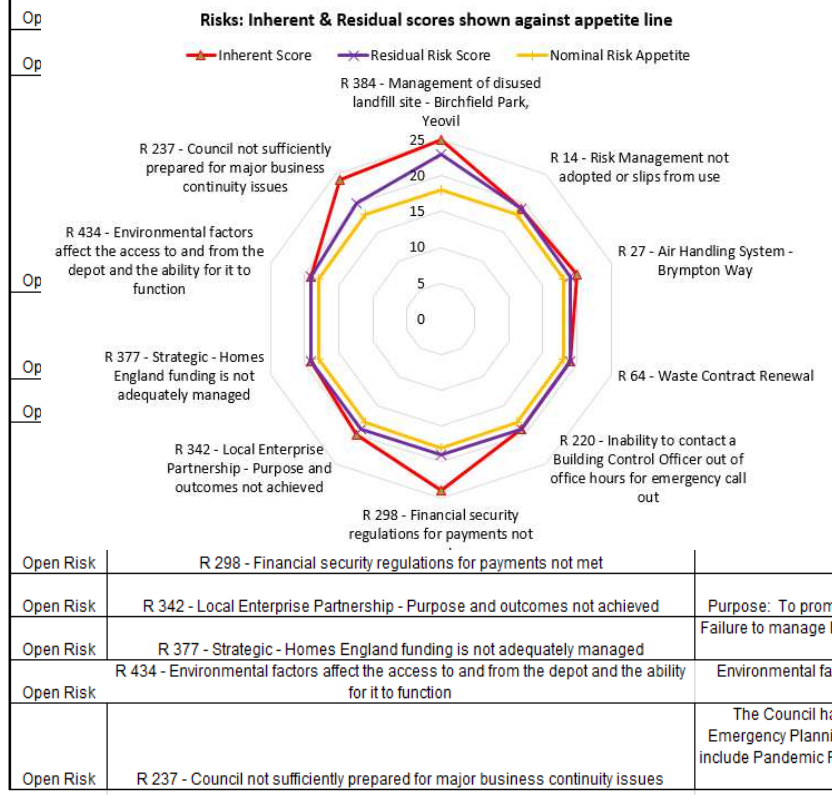
Redesign risk registers to ensure ease of use, standardisation and ownership

5. Improvement to visualisation and communication of risk

Develop alternative visualisations to improve stakeholder understanding of risk profile

# Example alternative visualisations: See Handout

Risk	Description	Level	Service	Inherent Impact	Inherent likelihood	Residual Impact	Residual Likelihood	Residual Score	Residual Classification	Conclusion
	Birchfield park is a former landfill site where the following risks could occur without necessary precautions:  a) Gas migration off site (Control C384.05). b) Gas Extraction plant failure (Control C384.02) c) Fenced and 'secure' site (Control C384.03) d) Pollution from leachate (Control C384.04)	Corporate	Engineering & Property Services	Catastrophic	Highly Probable	Catastrophic	Possible	23	Critical	Treat
	It must be seen as an aide to saving time and resources before best time and effort in applying and using risk management tools.	Corporate	Corporate Services (Directorate)	Major	Possible	Major	Possible	19	High	Take



Open Risk	R 298 - Financial security regulations for payments not met	
Open Risk	R 342 - Local Enterprise Partnership - Purpose and outcomes not achieved	Purpose: To promote economic growth and manage Homes
Open Risk	R 377 - Strategic - Homes England funding is not adequately managed	Failure to manage Homes
Open Risk	R 434 - Environmental factors affect the access to and from the depot and the ability for it to function	Environmental factors affect the access to and from the depot and the ability for it to function
Open Risk	R 237 - Council not sufficiently prepared for major business continuity issues	The Council has a number of Emergency Planning, Business Continuity, and Disaster Recovery Plans, including Pandemic Flu, Loss of Key Personnel, and Loss of Key Information.

# Summary

**Understand** recognised best practice in risk and opportunities to ensure that risk is understood and managed at acceptable levels

**Develop** and implement an integrated framework to enable risk judgements to be more consistent.

**Support delivery of our business objectives**  
The purpose of risk management is to manage the barriers to achieving these objectives

Ensure understanding of levels of risk **ownership**, responsibility and accountability, so that all staff are aware of their role in identifying, analysing and responding to risk

